

# **English Language Acquisition (ELA) Among Pelindo Employees: Analysis of English Acquisition for Business Communication in The Workplace**

<sup>1</sup>Devi Windari <sup>2</sup>Erwin Ashari\* <sup>2</sup>Nur Ainun

<sup>1</sup>English Applied Linguistics Postgraduate Program Universitas Negeri Medan, Indonesia <sup>2</sup>Universitas Riau Kepulauan, Batam, Indonesia \* erwinashariharianja83@gmail.com

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### Abstract

This study examines Business English acquisition patterns among employees at Pelindo, Indonesia's largest port operator, focusing on workplace communication challenges in an increasingly globalized maritime industry. Through qualitative case study methodology, the research surveyed 50 employees across various divisions using a mixedmethod questionnaire combining Likert-scale assessments and openended responses. Results indicate high employee motivation for Business English acquisition (mean 3.50) driven by professional demands, yet reveal significant challenges in legal terminology comprehension (mean 2.95) and complex business document creation (mean 3.20). The study found that technology integration in learning processes (mean 3.80) and case-study approaches (mean 3.50) significantly enhance Business English acquisition effectiveness. These findings contribute to understanding specialized language acquisition in state-owned enterprises, particularly in maritime logistics contexts, and suggest the need for integrated learning approaches combining formal instruction with authentic business communication practice. The research implications are particularly relevant for developing targeted language training programs in international port operations contexts.

## **INTRODUCTION**

The digital transformation and global expansion of Pelindo as the largest Port Business Entity in Indonesia have created a new urgency in mastering English for business communication. Business English language skills are no longer an optional skill, but have become a fundamental competency for employees in running modern business operations. This is in line with Rahman's research (2019, p.45) which shows that "mastery of Business English is a critical factor in the success of international business communication, with 78% of global executives reporting that English language skills directly affect their business performance." Business English, as part of English for Specific Purposes (ESP), has different characteristics from general English. According to Chen (2020, p.182), the complexity of Business English lies in "the use of business terminology, professional communication ethics, and formal business writing conventions that require an indepth understanding of the business cultural context." In the work context, Pelindo employees face special challenges in understanding and using English for communication with international business partners, preparing business documents, and negotiations. Zhang and Liu (2023, p.67) assert that "the ability to communicate in Business English is the key to success in establishing international business relationships and optimizing global port operations."

In Indonesia, as a state-owned company that manages strategic ports, acquiring Business English in the Pelindo work environment presents its own challenges. Wijaya's research (2018, p.48) revealed that "72% of state-owned enterprise employees face dual difficulties: mastering a foreign language while understanding the complexity of international business transactions." This situation is complicated by the need for professionalism and accuracy in cross-cultural business communication. As stated by Pramudya et al. (2021, p.156), "the main challenge in acquiring Business English in the Indonesian state-owned enterprise environment is the gap between formal training and the demands of real business communication."

In an era of increasingly integrated global trade, Pelindo plays a strategic role as the main gateway for Indonesia's international trade. According to the World Bank report (2023), more than 90% of international trade volume is carried out via sea routes, making ports a critical node in the global supply chain. Anderson and Thompson (2022, p.234) emphasize that "modern ports require a workforce that is not only technically competent but also proficient in international business communication, with Business English as the primary medium."

Foreign language acquisition in the context of Business English has been a significant focus of research in the fields of applied linguistics and business management. Kumar and Singh (2021, p.89) identify that "successful acquisition of Business English in the workplace depends on three main factors: intensity of language exposure, relevance of learning materials, and learner motivation." This finding is reinforced by Matsuda's (2022, p.127) longitudinal study which shows that "effective Business English acquisition programs must integrate formal learning with authentic communication practice in real business contexts."

### METHODOLOGY

This study of Business English acquisition among Pelindo employees uses a qualitative approach with a case study design. According to Creswell (2014, p.183), "a qualitative approach allows researchers to explore and understand the meanings ascribed to social or humanitarian issues from both individual and group perspectives." This study involved 20 Pelindo employees from various divisions who use English in their daily work, selected using purposive sampling techniques.Data collection used a questionnaire consisting of two parts. The first part uses a 5-point Likert scale to measure employee perceptions of Business English acquisition, including aspects of motivation, learning strategies, and challenges faced in the work context. The second part contains open-ended questions that allow respondents to provide descriptive answers about their experiences in using and learning Business English in the work environment. As stated by Dornyei and Taguchi (2010, p.74), "the combination of closed and open-ended items in the questionnaire allows researchers to obtain richer data and a deeper understanding of participant responses." For data analysis, this study used the approach recommended by Miles et al. (2014, p.12) namely "qualitative data analysis consisting of three simultaneous activity flows: data condensation, data presentation, and drawing conclusions/verification.

#### **RESULTS AND DISCUSSION**

Table 1 shows the results of a survey on Business English acquisition of 100 Pelindo employees selected through purposive sampling. Data were collected using a questionnaire with a 5-point Likert scale, where SD=Strongly Disagree (1), D=Disagree (2), N=Neutral (3), A=Agree (4), and SA=Strongly Agree (5). This survey measures four main aspects: motivation, language use, challenges, and the need for learning Business English in the context of work in the Pelindo environment. Each aspect is assessed based on specific indicators relevant to the operation of the international port business. The numbers in brackets indicate the number of respondents, while the mean value describes the average level of respondent agreement with each indicator.

Indicators and Aspects	SD (1)	D (2)	N (3)	A (4)	SA (5)	Total Value	Mean
Motivation Aspects							
Motivated by professional demands	1 (1)	2 (4)	6 (18)	8 (32)	3 (15)	70	3.50
Actively seeking learning resources	1 (1)	2 (4)	7 (21)	7 (28)	3 (15)	69	3.45
Language Use Aspects							
Good understanding of contracts	1 (1)	3 (6)	6 (18)	7 (28)	3 (15)	68	3.40
Confident in document writing	1 (1)	4 (8)	7 (21)	6 (24)	2 (10)	64	3.20
Can follow discussions	2 (2)	4 (8)	6 (18)	6 (24)	2 (10)	62	3.10
Challenge Aspects							
Legal terminology is difficult	4 (4)	2 (4)	7 (21)	5 (20)	2 (10)	59	2.95
Sentence structure is difficult	3 (3)	4 (8)	6 (18)	5 (20)	2 (10)	59	2.95
Legal system differences affect learning	2 (2)	3 (6)	7 (21)	6 (24)	2 (10)	63	3.15
Need Aspects							
Helped by technology	1 (1)	1 (2)	5 (15)	7 (28)	6 (30)	76	3.80
Better understanding through case studies	1 (1)		6 (18)	8 (32)	3 (15)	70	3.50

Table 1. Business	English	<b>AcquiOition</b>	Survey	<b>Results at Pelin</b>	ado

Analysis of the Business English acquisition survey among Pelindo employees reveals comprehensive findings reflecting language learning dynamics in port business contexts. Regarding motivation, employees demonstrate strong drive, reflected in high scores for professional demands (mean 3.50) and active learning resource seeking (mean 3.45). This aligns with Pelindo's digital transformation and global expansion demands requiring effective international business communication.

Regarding language use, employees show varying competency levels. They demonstrate reasonable contract comprehension (mean 3.40) but face challenges in document writing confidence (mean 3.20) and discussion participation (mean 3.10). This variation reflects Business English complexity requiring deep understanding of business cultural context and professional communication ethics.

Significant challenges primarily relate to legal and linguistic aspects. Major difficulties lie in understanding legal terminology and mastering complex sentence structures (both mean 2.95). Additionally, differences in legal systems between countries present unique learning challenges (mean 3.15). These findings reinforce arguments about dual difficulties faced by state-owned enterprise employees in international business communication.

Regarding learning needs, data shows technology's positive role (mean 3.80) as a highly effective learning aid. Case study use also proves helpful in improving employee understanding (mean 3.50). This indicates the importance of integrating modern learning methods with real business contexts in Business English development programs.

Overall, despite high motivation and adequate technological support, employees still face complex challenges in Business English mastery. These challenges primarily relate to legal aspects and language structure requiring more integrated and contextual learning approaches. This data can serve as foundation for developing more effective training programs, considering specific employee needs in international port operations contexts.

Motivation and Professional Demands aspects show high employee motivation at Pelindo (mean 3.45-3.50) reflecting awareness of Business English mastery importance in modern port business contexts. Rahman (2019) found that "78% of global executives report English language ability directly impacts their business performance," highly relevant to Pelindo's conditions. Anderson and Thompson (2022) add that "modern ports require workforce proficient in both technical competence and international business communication."

This high intrinsic motivation is evident in employees actively seeking learning resources (mean 3.45). Kumar and Singh (2021) identify learner motivation as one of "three main factors in successful Business English acquisition." Matsuda (2022) reveals that "high intrinsic motivation positively correlates with Business English mastery levels, particularly in daily business communication contexts."

Regarding Linguistic and Contextual Challenges, analysis shows significant challenges in document writing (mean 3.20) and discussion comprehension (mean 3.10). Chen (2020) explains this complexity stems from "business terminology use, professional communication ethics, and formal business writing conventions requiring deep understanding of business cultural context."

Legal Aspects and Learning Implications show challenges with legal terminology (mean 2.95) and sentence structure complexity (mean 2.95) indicating special difficulties in legal

contexts. Pramudya et al. (2021) link this to "gaps between formal training and real business communication demands in Indonesian state-owned enterprises." Zhang and Liu (2023) emphasize that legal aspect understanding is a "vital component in optimizing global port operations and maintaining sustainable international business relationships."

Kumar and Singh (2021) identify that "understanding legal terminology in international business contexts requires an integrated learning approach, combining linguistic aspects with substantive understanding of international business law." Anderson and Thompson (2022) add that "legal complexity in modern port operations demands deep understanding of various international legal systems and regulations."

Technology Role and Innovative Learning Methods show high technology utilization (mean 3.80) and case study use (mean 3.50) demonstrating positive evolution in learning methods. Matsuda (2022) emphasizes "integrating formal learning with authentic communication practice in real business contexts." Kumar and Singh (2021) identify that Business English acquisition success depends on "language exposure intensity and learning material relevance."

Chen (2020) adds that "language learning technology use can significantly improve Business English acquisition effectiveness, especially when combined with real business practice case studies." Rahman (2019) strengthens this argument, finding that "appropriate learning technology implementation can improve Business English mastery by up to 45%."

Practical Implications and Recommendations indicate need for holistic approach in Pelindo's Business English training program development. Zhang and Liu (2023) emphasize importance of "integrating linguistic, contextual, and operational aspects within one cohesive learning framework." Anderson and Thompson (2022) recommend "blended learning approaches combining formal training with authentic business situation exposure."

Matsuda (2022) further proposes "developing training programs focusing on port industryspecific needs, including technical terminology, operational communication protocols, and international documentation standards." Pramudya et al. (2021) add importance of "building continuous evaluation systems to ensure Business English training program effectiveness."

Global Trends and Future Prospects show World Bank (2023) reporting "over 90% of international trade volume conducted through sea routes," emphasizing international business language mastery urgency. Matsuda (2022) projects that "Business English competency needs will continue increasing with intensifying global trade integration."

Zhang and Liu (2023) predict "port digital transformation will increasingly heighten needs for Business English ability integrated with technological competence." Anderson and Thompson (2022) add that "port industry future will be marked by increased international business communication standardization, making Business English mastery a fundamental competency."

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